#### **OPERATION RESEARCH & FOOD PLANT MANAGEMENT**

Full Marks: 100

### PART 1: **Operation Research**:

a) Historical Development, Definition and future Scope b) Techniques methodology frequently used , case studies c) role of Research in Industry and Administration d) Selection & evaluation of problems and projects in industrial research e) The role of models in Or - the need to strike a balance between simplicility & complex city f) Network analysis: PERT & CPM g) Linear programming: Assumption , simplex method h) queuing models: Concept Basis structure, Classification mathematical formulation, Monte Carlo simulation of queuing, industrial applications

20

### **PART 2 : Food Plant Management**

### Section A: Financial Management Aspects

- 1. **Financial Management:** Concept, Definition purpose of investment, Types of capital: Fixed & working capital source of Finance: Internal and external sources Reserve & Surplus, Financial Accounting & book Keeping, The journal & Ledger Financial Statements, Balance Sheets, Profit & Loss a/c, Financial ratios. The time preference for money, compound value, Value of an Annuity Due
- 2. **Inventory Control:** Nature of inventories, need to hold inventories, objectives of inventory management, Technique of inventory Management, Functions of inventories, Inventory models, ABC analysis.
- 3. **Cost volume -** profit Analysis: Introduction, Assumption in B-E Analysis, Calculation of Break even point, limitation. Advantage and Application of B-E Analysis 4
- 4. **Industrial Budgeting and Cost Analysis:** Concept budget control, budget preparation, introduces Budget, Capital Budgeting Decisions: Nature of investment decisions, Investment evaluation criteria(Traditional and Modern Methods) Problems in cost reduction, cost reduction technology. modern tools for cost reduction
- 5. **Industrial Costing:** Introduction, cost, Accounting: Necessity and importance of cost control, Elements of Cost, Process cost & Cost of production
- 6. Analysis of Risk & Forecasting

2

# **SECTION B : Production Management Aspects**

7. Product design & development: Product design, design & product costs, Factors determining the design of a product, Characteristic of a good product design, new food product development, product life cycle, necessicity of product development, product life cycle, Tools for product development

- 8. **Production planning and Control:** Objectives, components of PPC, Steps in production planning and control, importance of production planning and /or control, differences between pp and PC.
- 9. **Plant location:** Introduction, Importance, dynamic nature of plant location, localization of plants, factors of plant location, location analysis.
- 10. **Plant Layout:** Meaning, Definition, Objectives, Advantages, Types, Techniques of plant layout, Features of a good layout, Factors relevant for the choice of layout, Building for a plant.
- 11. Productivity: Concept, Measures, Importance of productivity, factors affecting productivity, Techniques to improve productivity, measurement of productivity.
- 12. Industrial Standardization of the products

2

13. Coordination of sales, Production and Quality control department.

2

14. **Quality Control:** Quality control & product quality, factors controlling quality, growth of quality control, Objectives of SQC, Statistical Techniques, Control charts, Use of control charts & types, Theory of control charts, Control charts for variables, Control chart for fraction defectives (p- chart) & its examples.

### **Section C: Industrial Management Aspects:**

- 15. **Manpower Management:** Recruitment & selection, Training, Promotions & transfer, Job evaluation, Wage & salary administration, wage incentive plans, Motivation: Concept theory of motivation, process of Motivation.
- 16. **Industrial ownership:** Concept , types of ownership , sole proprietorship , Partnership Organization: Features of Partnership, types of partners, Limited partnership, Deed Registration of firms, Mutual rights & obligation, dissolution, Evaluation, joint stock company

10

- 17. **Management Functions:** Planning, Organizing, Directing, Controlling, Co-ordination and decision making 6
- 18. **Management by objectives (MBO) :** Concept , Definition, Objectives, Steps in setting up MBO Advantage and limitations of MBO.
- 19. Purchasing, Manufacturing and Internal Finance and office services. 5
- 20. **Organization:** Concept, Organization functions, principle of organizational structure, types of Organization, Characteristics of Organization executives.

## **Section D: Marketing Management Aspects**

Concepts of Marketing, Definition, Principle and Functions of Marketing, Marketing management & its functions, Marketing Research, sales Forecasting, The marketing mix, Advertising, Sales promotion, Channels of distribution, Product packaging, Pricing

#### Section E: Miscellaneous

- a) Role of government regulatory agencies in establishing food industries 2
- b) Concept of mixed economy 2

#### PRACTICAL:

- 1. Preparation of a report after the spot studies in a given factory.
- 2. Markest survey of different food products existing in the market.
- 3. Exercise in CPV, Inventory Control, Capital Budgeting etc.
- 4. Exercise in industrial costing Based on seasonal local food materials.
- 5. Exercise on plant layout and location.
- 6. Study of the problems of an industry and solution of the problem.
- 7. Exercises on Quality control.

#### Textbooks:

- 1. Khanna, O.P Industrial Engineering and Management Dhanapat Rai & Sons, Delhi, 1999
- 2. Dalela, S & Ali, M.A Text Book of Industrial Engineering and managemnt systems, Standards Publishers Distributors, Delhi, 1985
- 3. Bhusan, Y.K Fundamental of Business Organization & Management Sultan Chand & Sons, New Delhi 1996
- 4. Goel, S.B Production /Operations management (For Engineering, Management & Commerce students)
- 5. Pandey, I.M Financial management, Vikas publishing House Pvt.Ltd 1998
- 6. Ahuja, K.K Personnel Management, Kalyani publishers, 1992
- 7. Arora, M.N. Cost Accounting principles & practice, Vikas publishing House Pvt.Ltd. 1993
- 8. Ahuja, K.K Management & Organization, CBS publishers & Distributors 1993